

# **Efficiency Package Summary**

**“Making Iowa Government Work Better & Cost Less”**

## Overview

This comprehensive set of companion bills creates a coordinated, multi-category framework to reduce waste, improve outcomes, and deliver better taxpayer value across Iowa state government. Each bill targets specific opportunities for consolidation, modernization, performance accountability, and continuous improvement using proven tools (including American Society for Quality principles).

## The Bills

- 1. Education – “Make Iowa Education Great Again Act” + Efficiency Companion** Focus: District reorganization incentives, compensation caps with merit elements, outcome-based funding, shared services, workforce consolidation, and 85% classroom instruction mandate.
- 2. Health & Human Services** Focus: Behavioral health and child welfare consolidation, Medicaid IT modernization with performance-based contracts, facility transitions, and ASQ quality management for high-volume processes.
- 3. Justice System** Focus: IT unification, facility optimization with incentives, program consolidation (behavioral health/reentry), and private delivery pilots for non-core services.
- 4. Economic Development** Focus: Workforce program consolidation, independent ROI reviews with automatic sunsets, shift to performance-based contracts and private delivery, and public ROI dashboard.
- 5. Transportation & Infrastructure** Focus: Project prioritization with ROI scoring, public-private partnerships, ASQ/Lean quality standards for project delivery, and procurement efficiencies.
- 6. Administration & Regulation** Focus: Shared services expansion (HR, procurement, IT), full regulatory digitization, ASQ quality management, and performance-based contracting.
- 7. Agriculture & Natural Resources** Focus: Improved coordination between DALS and DNR (no merger), digitization of permitting, ASQ quality processes, and performance-based conservation delivery.
- 8. Standing Appropriations Efficiency and Review Act** Focus: Biennial legislative-led review of major automatic formulas (school aid, Medicaid, etc.), with technical support from LSA using existing staff only.

### **Cross-Cutting Themes**

- Independent ROI reviews + automatic sunsets
- ASQ/Lean quality management and continuous improvement
- Shared services, digitization, and private delivery where appropriate
- Savings recapture and reinvestment (classrooms, conservation, tax relief, etc.)
- Strong stakeholder engagement, waivers, and phase-in periods
- Legislative ownership and accountability

### **Estimated Fiscal Impact (Conservative)**

- **Annual Savings (Years 3–5+): \$205 – 650 million+**
- **5-Year Cumulative Impact: \$800 million – \$2.5 billion+**
- Largest levers: Transportation/Infrastructure, Standing Appropriations, Education, and HHS

### **Intended Outcomes**

- More dollars directed to core priorities (classrooms, roads, conservation, public safety)
- Better service delivery and outcomes for lowans
- Reduced administrative burden and duplication
- Stronger legislative oversight of autopilot spending
- A culture of continuous improvement across state government

This package provides Iowa with a comprehensive, consistent, and actionable roadmap for smarter government — delivering meaningful results without undermining essential services.